

# **COLLECTIVE BARGAINING AGREEMENT**

*between the*

**BOARD OF TRUSTEES  
OF PENSACOLA STATE COLLEGE**



PENSACOLA STATE COLLEGE

*and the*

**PENSACOLA STATE COLLEGE  
FACULTY ASSOCIATION**



Pensacola State College Faculty Association

*for the*

**2018 – 2021 Contract Years  
July 1, 2018 to June 30, 2021**